

Value Stream Mapping

The tool I always start with.

WHY I START HERE

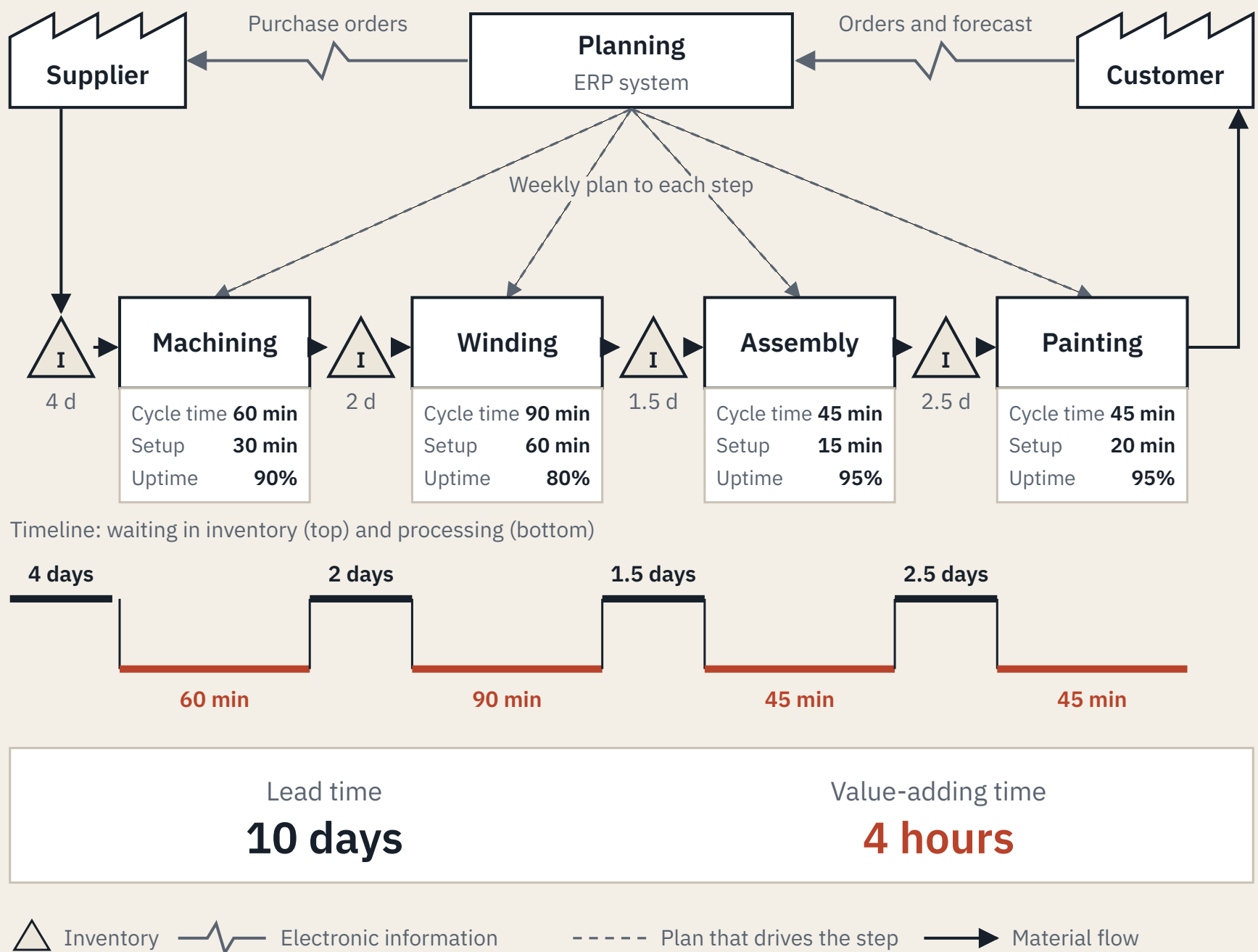
A shared view of where things stand.

Before improving anything, everyone needs to see the same thing. A value stream map shows the whole flow, from order to delivery, on one page.

You build it with the people who do the work.
They know the flow best.

WHAT IT LOOKS LIKE

The whole flow on one page.



A simplified example. Each step is planned separately and pushes material to the next, so inventory piles up in between.

TWO MAPS I REMEMBER

They looked almost identical.

Electric motor
production line

Digital case-
handling
process

BOTH MAPS SHOWED

01 Where the flow stopped

02 Where inventory and queues built up

03 How information drove the physical or digital flow

THE MOTOR LINE

If we put a red dot on a part in the warehouse, how long before it ended up in a finished motor?

● < 5%

of the lead time added any value. The rest of the time, the material mostly sat waiting between steps.

WHERE TO START

Quick wins and bigger changes, side by side.

QUICK

Quick wins

Early results that build trust in the work.

OVER TIME

Flows that need a redesign

Needs stamina and clear priorities.



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Hällerman Konsult. I help companies make plans that hold up in practice, and then make them happen.

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